## A seamless shopping experience for your customers? <br> THE OMNICHANNEL READINESS INDEX (ORI) 2020 <br> Google <br> VSVASVAD IAssociation Suise de Vente e Dist <br> mindtake <br> The Omnichannel Readiness Index... <br>   

| $\substack { \text { moin } \\ \begin{subarray}{c}{\text { mons } \\ \text { NWEX }{ \text { moin } \\ \begin{subarray} { c } { \text { mons } \\ \text { NWEX } } } \end{subarray}$ | $\geqslant$ | Jewerry \& Watches |  |  | USER Navgation |  |  |  |  | INFornation, , reanspanecry \& securit |  |  |  | conract optows |  |  |  | fufflumit r pament |  |  |  |  |  |  | Lovaitr \& Sharng |  |  |  | channe witgation |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Retaller | ORI |  |  |  |  |  |  |  |  |  |  |  |  |  |  | welat | Geaticard |  | Pirame | , fiee |  |  |  | Patales | cein |  |  |  |  |  |
|  |  |  | Curist | 834\% | 94.5\% | 0.85 | $\checkmark$ | $\times$ | 74.8\% | *** | * | $v$ | $\checkmark$ | 63,6\% | x | viv | $x$ | 72,2\% | $v$ | $v$ | $x$ | $\checkmark$ | viv | $x$ | 91,4\% | $\checkmark$ | $v$ | $v$ | 95,0\% | $\checkmark$ | $v$ | $\times$ | $\checkmark$ |
| 78.3\% |  |  | Swaroski | 820\% | 97.4\% | 285 | $\checkmark$ | $\checkmark$ | 74.9\% | ${ }_{* *}$ | ** | $v$ | $\checkmark$ | 68,9\% | * | viv | $\checkmark$ | 74,8\% | $\checkmark$ | $\checkmark$ |  | v | V/x | VIV | 74,4\% | $\checkmark$ | $\times$ | $v$ | ${ }^{91,4 \%}$ | r | $x$ | $\times$ | $\checkmark$ |
|  |  |  | Swatch | 68.9\% | 84.4\% | 3.15 | $v$ | x | 65.1\% | ** | ** | $v$ | $x$ | 60.8\% | x | viv | $\times$ | 67,6\% | $\checkmark$ | $v$ | $v$ | $v$ | viv | x | 49,0\% | $\checkmark$ | x | $v$ | 71,3\% | $x$ | $v$ | $x$ | $v$ |
| 78.0\% |  | DIY \&Home Improvement | Migos oo ititaraten | 83,1\% | 92.8\% | 268 | $\checkmark$ | x | 81.1\% |  |  | $\checkmark$ | $\checkmark$ | ${ }^{46,2 \%}$ | $\times$ | vix | $\times$ | 76,7\% | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\stackrel{\rightharpoonup}{v}$ | $v / x$ | x | 74,6\% | $\checkmark$ | $\checkmark$ | x | 95,0\% | $v$ | $\checkmark$ | x | $\checkmark$ |
|  |  |  | Cooo Batriobisy | 820\% | 93.2\% | 228 | $v$ | x | 80.5\% | * | * | $v$ | $v$ | 46,2\% | x | v/x | $\times$ | 71,4\% | $v$ | $v$ | $x$ | $v$ | $v / x$ | $\times$ | 91,7\% | $\checkmark$ | $v$ | $v$ | 92,1\% | $\checkmark$ | $v$ | $\times$ | $v$ |
|  |  |  | Jumbo | 73.8\% | 93.5\% | ${ }^{1.85}$ | $v$ | x | 74.2\% |  |  | $v$ | $\checkmark$ | 73,0\% | - | viv | v | 66,6\% | $v$ | v | ${ }_{*}$ | $v$ | ${ }_{-1 \times}$ | $\stackrel{x}{x}$ | $74,1 \%$ $500 \%$ | $v$ | $\stackrel{*}{*}$ | v | ${ }^{69,7 \%}$ | $v$ | $v$ | $\stackrel{\text { x }}{\times}$ | $v$ |
|  |  |  | Hombach | 730\% | 94.3\% | 15 | $v$ | $\times$ | 82.2\% | ** | ** | $v$ | $x$ | 22,9\% | $x$ | v/x | x | 70,8\% | $v$ | $\checkmark$ | $\times$ | $v$ | V/x | viv | 50,\%\% | v | $v$ | $v$ | 75,5\% | $v$ | $v$ | $\checkmark$ | $v$ |
| 76.2\% | Furniture Stores |  | Micesa | 838\% | 93.1\% | 238 | $v$ | x | 81.1\% |  | * | $v$ | $\checkmark$ | 55,7\% | x | vix | $v$ | 76,7\% | $\checkmark$ | $v$ | v | $v$ | V/x | $\times$ | 74,6\% | $\checkmark$ | $v$ | x | 95,0\% | $\checkmark$ | $v$ | x | $\checkmark$ |
|  |  |  | Interio | 832\% | 93.2\% | 2.15 | $v$ | x | 81.1\% | * | * | $v$ | $v$ | 46,2\% | $\times$ | vix | $\times$ | 76,7\% | $v$ | $v$ | v | $v$ | v/x | $\times$ | 74,6\% | $v$ | $v$ | x | 95,\%\% | $v$ | $v$ | $\times$ | $v$ |
|  |  |  | Liviule | 825\% | 94.5\% | 0.78 | $v$ | $\frac{\mathrm{x}}{} \times$ | 75.5\% | * | * | $v$ | $\checkmark$ | 49,3\% | x | x/v | x | 71,4\% | $v$ | $v$ | $\times$ | $v$ | V1x | x | 91,\% | $v$ | $v$ | $\checkmark$ | 95,4\% | $v$ | $v$ | $\times$ | $v$ |
|  |  |  | Luminat | 823\% | 94.5\% | 0.85 | $v$ | $\times$ | 75.\% | * | * | $v$ | $v$ | 47,9\% | ${ }^{x}$ | x/v | $\times$ | 71,4\% | $v$ | $v$ | $\times$ | $v$ | V1x | x | 91,\% | $v$ | $v$ | $\checkmark$ | 95,4\% | $v$ | $v$ | ${ }^{x}$ | $v$ |
|  |  |  | Depot | 79.9\% | 98.\% | 1.5 | $v$ | $v$ | 81.5\% | * | ${ }_{* *}^{* *}$ | $v$ | $\times$ | 47,6\% | x | v/x | x | 66,0\% | $v$ | $v$ | , | $v$ | U1x | VIV | 91,\% |  | $v$ | $v$ | 84,9\% | x | $v$ | x | $v$ |
|  |  |  | Pifiser | 88.1\% | 93.\%\% | 1.58 | $v$ | x | 79.3\% | * | ** | $v$ | $\checkmark$ | 55,7\% | ${ }^{\text {x }}$ | v1x | $\checkmark$ | 55,1\% | $v$ | $v$ | $\times$ | $v$ | V/x | x | 65,\% | $v$ | $\times$ | $\checkmark$ | 61,1\% | $\times$ | $v$ | $\times$ | $v$ |
|  |  |  | Coniorma | 66.8\% | ${ }^{84.5 \%}$ | 1.48 | x | $\stackrel{x}{x}$ | 74.5\% | *** | ${ }_{*}^{* *}$ | $v$ | $\times$ | 47,0\% | $\times$ | vix | ${ }^{x}$ | 48,2\% | $\times$ | $\checkmark$ | $\checkmark$ | $v$ | ${ }_{*}^{x}$ | $\times$ | ${ }^{65,7 \%}$ | $\checkmark$ | $\stackrel{x}{x}$ | $\checkmark$ | ${ }^{71,3 \%}$ | $\times$ | $\checkmark$ | $\times$ | $\checkmark$ |
|  |  |  | İEA | 683\% | 93.9\% | 1.48 | $v$ | $x$ | 62.3\% | * | * | $v$ | $\times$ | 40,7\% | $x$ | vix | x | 49,1\% | $v$ | $v$ | $x$ | $\checkmark$ | $\times$ | $\times$ | 83,\% | $v$ | $v$ | $v$ | 61,5\% | $v$ | $v$ | ${ }^{x}$ | $v$ |
| 76.0\% |  | Department Stores | Jelmoli | 79.9\% | 97.1\% | 3.15 | $v$ | $\checkmark$ | 74.8\% | * | * | $v$ | $\checkmark$ | 66,3\% | ${ }^{*}$ | viv | x | 75,0\% | $\checkmark$ | $v$ | x | $v$ | VIV | $\checkmark / x$ | 74,4\% | $\checkmark$ | $x$ | $\checkmark$ | ${ }_{\text {83,5\% }}^{\text {8, }}$ | $v$ | ${ }^{*}$ | $\times$ | $\checkmark$ |
|  |  |  | ${ }^{\text {Globus }}$ | 78.2\% | 94.3\% | 1 s | $\checkmark$ | $x$ | 73.8\% | *** | *** | $\checkmark$ | $x$ | 59,4\% | $\checkmark$ | v/x | $\times$ | 64,1\% | $x$ | $\checkmark$ | $\times$ | $\checkmark$ | v/x | VIv | 74,4\% | $\checkmark$ | $\times$ | $\checkmark$ |  | $\checkmark$ | $\checkmark$ | * | $\checkmark$ |
|  |  |  | $\underset{\substack{\text { Manor } \\ \text { Landi }}}{\text { a }}$ | 73.3\% $72.6 \%$ | ${ }_{\text {9, }}^{\text {94, }}$ 9, \% | 1.25 1.65 | $v$ | $\times$ | ${ }_{\text {7. }}^{\text {8.2\% }}$ 8.5\% | $\stackrel{* * *}{*}$ | $\stackrel{* *}{*}$ | v | $\times$ | ${ }^{40,7 \%}$ | - | vix <br> $1 \times$ | $\times$ | 49,5\% | ${ }^{*}$ | $v$ | $\stackrel{x}{ }$ | $v$ | $\stackrel{\sim}{1 \times}$ | + | $83,0 \%$ 49,7 | $\checkmark$ | $\stackrel{\sim}{*}$ | $\checkmark$ | 82,3\% $837 \%$ | $\stackrel{\rightharpoonup}{*}$ | $\times$ | $\times$ | v |
|  |  |  |  | 72.6\% | 93.\%\% | 1.65 | $v$ |  | 80.5\% |  |  | $v$ |  |  | $x$ | v/x | $\times$ |  | $\checkmark$ |  | $\checkmark$ | $v$ | $\times$ |  | 49,\% | $\checkmark$ |  | $\checkmark$ | 83,7\% |  | $\times$ | $\times$ | $\checkmark$ |
| 75.6\% | Electronics |  | melectronics | 82.3\% | ${ }^{93.1 \%}$ | 2.25 | $\checkmark$ | $\times$ | 81.1\% | *** | * | $\checkmark$ | $\checkmark$ | 46,2\% | $\times$ | v/x | $\times$ | 73,3\% | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | v/x | ${ }^{*}$ | 74,6\% | $\checkmark$ | $\checkmark$ | $\times$ | 94,7\% | $\checkmark$ | $\checkmark$ | ${ }^{x}$ |  |
|  |  |  | Interdiscount | 7.5\% | 93,7\% $94.2 \%$ | ${ }^{1.68}$ | $v$ | $x$ $\times$ $\times$ | $82.5 \%$ <br> $77.0 \%$ <br> 8 | $\stackrel{* * *}{*}$ | * | $v$ | $v$ | 66,3\% $57.0 \%$ | $x$ $\times$ $\times$ | vid | $\stackrel{x}{*}$ | 70,2\% 58,1\% | $v$ | v | v | $v$ | vix <br> $1 \times$ <br> $1 \times$ | $\times$ $\times$ $\times$ | 83,0\% | $v$ | $v$ | $\stackrel{ }{*}$ | 80,0\% $91,1 \%$ | $\stackrel{\rightharpoonup}{x}$ | v | x | $v$ |
|  |  |  | $\begin{gathered} \text { Fust } \\ \text { Media Markt } \end{gathered}$ | $\begin{gathered} 7.6 \% \\ 7.45 \% \end{gathered}$ | $\begin{aligned} & 9.4 \% \\ & 9.4 .4 \% \end{aligned}$ | $\begin{aligned} & 1.15 \\ & 1.95 \end{aligned}$ | $v$ | x $\times$ $\times$ | $77.0 \%$ $80.9 \%$ | * | * | $v$ | ${ }_{x}$ | 57,0\% 40,7\% | x $\times$ $\times$ | V/x | ${ }_{x}$ | 58,1\% $75,3 \%$ | $\checkmark$ | v | $\stackrel{x}{*}$ | v | V1x | $\stackrel{x}{x}$ | 86,0\% | $\checkmark$ | $v$ | $\stackrel{x}{*}$ | 91,1\% 67,\%\% | $\stackrel{x}{*}$ | v | + | v |
|  |  |  | Netosostop | 72.9\% | 94.0\% | 1.35 | $\checkmark$ | $\times$ | 72.4\% | *** | * | $\checkmark$ | $\times$ | 75,8\% | ${ }^{\text {x }}$ | viv | $\checkmark$ | 73,5\% | $\checkmark$ | $\checkmark$ | $\times$ | $\checkmark$ | vic | $\times$ | 33,\%\% | $\checkmark$ | $\checkmark$ | $\times$ | 70,8\% | $\times$ | $\times$ | ${ }^{x}$ | $\checkmark$ |
|  |  |  | digitec | 67.0\% | 89.2\% | 1.65 | $x$ | $\checkmark$ | 7.1\% | ** | ** | $\checkmark$ | $\checkmark$ | 70,3\% | $\times$ | viv | $\checkmark$ | 8,2\% | $\checkmark$ | $\checkmark$ |  | $\checkmark$ | viv | VIx | 67,\%\% | $\checkmark$ | $\checkmark$ |  | 37,2\% | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| 72.0\% | $\$ 1 \times$ | Clothing \& Shoes | Calita | 81,9\% | 98.\%\% | 1.58 | $\checkmark$ | $v$ | 74.1\% | ** | *** | $\checkmark$ | $\times$ | 78,1\% | $v$ | viv | $\times$ | 79,0\% | $\checkmark$ | $v$ | $v$ | $v$ | viv | VIV | 9,4\% | $v$ | $\checkmark$ | $\checkmark$ | 80,4\% | $\times$ | ${ }^{\text {x }}$ | $\times$ | $\times$ |
|  |  |  | Pkz | 77.9\% | 97.9\% | 238 | $v$ | $v$ | 70.9\% | * | *** | $v$ | $\times$ | 64,9\% | x | viv | $\times$ | 51,9\% | x | $\checkmark$ | $\times$ | $v$ | v/X | $x$ | 74,4\% | $\checkmark$ | $x$ | $v$ | 95,\%\% | $v$ | $\checkmark$ | x | $v$ |
|  |  |  | Нем | 74.9\% | 92.8\% | 268 | $v$ | $\stackrel{x}{x}$ | 70.2\% | ${ }_{* * *}^{* *}$ | ${ }_{*}^{*}$ | $v$ | $\stackrel{\times}{\times}$ | 43,5\% | $\stackrel{x}{x}$ | v/x | $\frac{x}{x}$ | 52,5\% | $\stackrel{v}{v}$ | $\stackrel{v}{v}$ | $\times$ | v | v/x | $\checkmark 1 \times$ | 83,0\% | $v$ | $\stackrel{x}{v}$ | $v$ | 91,4\% | $\stackrel{v}{v}$ | $\stackrel{v}{v}$ | $\frac{\mathrm{x}}{\times}$ | $\stackrel{v}{v}$ |
|  |  |  | Dosenhash | 74.9\% | 94.3\% | 15 | $v$ | x | 81.2\% | ** | ** | $v$ | $\checkmark$ | 67,7\% | ${ }^{\text {x }}$ | viv | x | 66,6\% | $v$ | $v$ | $v$ | $x$ | viv | $\times$ | 50,\%\% | $\checkmark$ | $v$ | $v$ | 74,5\% | $v$ | $v$ | $\times$ | $v$ |
|  |  |  | Ocisser Stioss | 73.5\% | 92.7\% | 278 | $v$ | - | 79.9\% | ${ }_{* *}^{* *}$ | * | $v$ | $\checkmark$ | 67,7\% | - | viv | x | 66,6\% | $v$ | v | $v$ | x | viv | $\times$ | 65,\% | $\stackrel{v}{v}$ | $\times$ | $\checkmark$ | 68,4\% | $v$ | v | x | $v$ |
|  |  |  | CRA | 73.2\% | 93.\% | 1.78 | $\checkmark$ | $\times$ | 76.2\% | * | * | $\checkmark$ | $\checkmark$ | 64,9\% | x | viv | $\times$ | 54,9\% | $v$ | $\checkmark$ | x | $\checkmark$ | $\times$ | VIV | 17,0\% | x | ${ }^{*}$ | $v$ | 87,7\% | $v$ | $\times$ | x | $\checkmark$ |
|  |  |  | Bayard | 69.5\% | ${ }^{83.7 \%}$ | 2.38 | $x$ | $\times$ | 75.9\% | * | ${ }_{* *}^{* *}$ | $v$ | x | 63,6\% | ${ }^{\text {x }}$ | viv | $\times$ | 53,1\% | $v$ | $v$ | $\times$ | $v$ | viv | $\times$ | 33,3\% | x | $\frac{x}{x}$ | $v$ | 78,7\% | x | $v$ | x | x |
|  |  |  | Tiumph |  | $92.9 \%$ <br> $94.2 \%$ | 2.58 <br> 1.15 | $v$ | x <br> $\times$ <br> $\times$ | (63.8\% | * | ${ }_{*}^{* *}$ | $v$ | x $\times$ $\times$ $\times$ | $62.2 \%$ $50.2 \%$ | $\times$ <br> $\times$ <br> $\times$ | viv | $\checkmark$ | 56.6\% | $v$ | $v$ | $\times$ <br> $\times$ <br> $\times$ | $\checkmark$ | V/x <br> V/x <br> $1 \times$ | VIV | $83,0 \%$ 24,36 | $v$ | ${ }_{*}$ | * | 6,1,1\% <br> $70,6 \%$ | $\stackrel{\text { x }}{ }$ | ${ }^{*}$ | x <br> $\times$ <br> $\times$ | $v$ |
|  |  |  | ${ }_{\text {La }}^{\text {La Halle }}$ | ${ }_{6}^{663 \%}$ | 94.2\% | ${ }_{\text {li.1s }}^{\substack{1.15 \\ 3.3}}$ | ${ }_{x}$ | x $\times$ $\times$ | ${ }_{\text {53.5\% }}^{62.9 \%}$ | ${ }_{* *}^{*}$ | * | ${ }_{x}$ | ¢ | 50,2\% | $\times$ | ${ }_{v / x}^{v / x}$ | $\stackrel{v}{x}$ | ${ }^{63,0 \%} 5$ | $v$ | $v$ | $\stackrel{x}{*}$ | $\checkmark$ | V/x <br> V/x | VIV | $24,3 \%$ $74,4 \%$ | $v$ | $\times$ $\times$ $\times$ | $\stackrel{\times}{*}$ | $\xrightarrow{70,6 \%} 6$ | ${ }^{*}$ | $\stackrel{*}{*}$ | x x x | ${ }_{x}$ |
| 70.6\% | 듬 | Drustores | Imporif Pariumeie | 77.0\% | 94.1\% | 1.2 s | $\checkmark$ | $\times$ | 76.\% | *** | * | $\checkmark$ | $\checkmark$ | 45,2\% | x | $x / v$ | $\times$ | 60,3\% | $\checkmark$ | $\checkmark$ | x | $v$ | viv | x | 83,0\% | $v$ | $\checkmark$ | $v$ | 87,8\% | x | $\checkmark$ | ${ }^{x}$ | $\checkmark$ |
|  |  |  | Marionmaxd | 69.1\% | 94.4\% | 0.95 | $v$ | x | 74.9\% | *** | * | $v$ | $\checkmark$ | 60,1\% | $\times$ | x/v | $\checkmark$ | 56,3\% | $\checkmark$ | $\checkmark$ | x | $\checkmark$ | $v / x$ | $\times$ | 74,4\% | $v$ | x | $v$ | 63,\%\% | $\times$ | $\times$ | ${ }^{\text {x }}$ | $\checkmark$ |
|  |  |  | The Baidy Shop | 65.8\% | 94.0\% | 1.45 | $v$ | x | 73.\% | *** | * | $v$ | $v$ | 43,5\% | ${ }^{x}$ | v/x | $\times$ | 59,2\% | $x$ | $v$ | $\checkmark$ | $v$ | $v / x$ | x | 48,\% | $v$ | x | $\times$ | 61,5\% | $v$ | x | x | $v$ |
| 70.2\% | 國圌 | Books \& Music | Exthiris | 78.0\% <br> $70.0 \%$ | 940\% | 1.35 <br> 1.35 <br> 1.5 | $v$ | x $\times$ $\times$ | 80.9\% | ** | * | v | x | ${ }^{\text {4, } 4,8 \%}$ | * | v/x | * | 57,2\% | $v$ | $v$ | x | $v$ | V/x | ${ }_{*}$ | 83,0\% | $v$ | $v$ | $v$ | ${ }_{\text {a }}^{\text {92,1\% }}$ | $\checkmark$ | $v$ | ${ }^{\times}$ |  |
|  |  |  | Orell fissil Wellbild | 70.9\% | 86.\%\% | 1.35 <br> 1.45 | $v$ | $\times$ | 80.9\% | ${ }^{*}$ | * | $v$ | $\times$ <br> $\times$ <br> $\times$ | 50,7\% | $\times$ $\times$ $\times$ $\times$ | ${ }_{\text {V/x }}$ | $\times$ $\times$ $\times$ $\times$ | 60,8\% | $v$ | $v$ | $\times$ | $v$ | v/x <br> v/x | $\times$ | 83,0\% $58,6 \%$ | $v$ | $v$ | $v$ | ${ }^{66,6 \%}$ | $\stackrel{*}{x}$ | $v$ | $\stackrel{*}{x}$ | $\stackrel{*}{x}$ |
| 69.6\% | $\star$ | Leisure \& Hobbies | sport XX | 79.0\% | ${ }^{92.5 \%}$ | 2.98 | $v$ | $\times$ | 82.4\% | ** | ** | $\checkmark$ | $\checkmark$ | 46,2\% | x | v/x | x | 76,7\% | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $v / x$ | $\times$ | 74,6\% | $\checkmark$ | $\checkmark$ | x | 81,1\% | $\checkmark$ | $\checkmark$ | ${ }^{\text {x }}$ | $\checkmark$ |
|  |  |  | Ocissere Sport | 73.3\% | 93.\%\% | 1.78 | $v$ | $\times$ | 92.0\% | ${ }_{* * *}^{* *}$ | *** | $v$ | $\checkmark$ | 47,6\% | ${ }^{\text {x }}$ | vix | x | 57,0\% | $v$ | $v$ | $v$ | $v$ | V/x | $\times$ | 66,0\% | $\checkmark$ | $\checkmark$ | x | 70,5\% | $v$ | $v$ | $\times$ | x |
|  |  |  | Dearaillon | 64.6\% | ${ }^{83.0 \%}$ | 3.15 | $x$ | ${ }^{\text {x }}$ | ${ }^{75.8 \%}$ | ${ }_{* * *}^{* * *}$ | ${ }_{* *}^{* *}$ | v | ${ }^{x}$ | 60,8\% | x | viv | x | 55,9\% | $\checkmark$ | $v$ | $v$ | $v$ | V/x | x | 17,3\% | x | $v$ | $\times$ | 65,4\% | $v$ | $v$ | x | $\checkmark$ |
|  |  |  | Intesport | 61.5\% | 86.4\% | 1.65 | $v$ | x | 69.7\% | *** | * | $v$ | $\times$ | 64,9\% | $\times$ | viv | x | 54,2\% | $x$ | $v$ | $\times$ | $v$ | V/x | VIV | 15,7\% | $\checkmark$ | x | x | 58,6\% | $x$ | $x$ | $x$ | x |
| 66.2\% |  | Groceries | Coop/ coopenome | 72.3\% | 66.5\% | 1.65 | $x$ | $\times$ | 63.5\% | * | namames | $\checkmark$ | $\checkmark$ | 76.8\% | $v$ | viv | $\times$ | 58,9\% | $\checkmark$ | $\checkmark$ | * | $\checkmark$ | v/x | x | 91,7\% | $\checkmark$ | $v$ | $\checkmark$ | 84,8\% | $x$ | x | x | $v$ |
|  |  |  | Denner Weinstop | 70.6\% | ${ }^{84.4 \%}$ | 1.85 | $v$ | $\times$ | 82.1\% | ** | * | $\checkmark$ | $\checkmark$ | 44,8\% | $\times$ | vix | $\times$ | 50,8\% | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $v / x$ | $\times$ | 58,6\% | $\checkmark$ | $\checkmark$ | $\checkmark$ | 79,0\% | $\checkmark$ | $\times$ | $\times$ | $\times$ |
|  |  |  | Migros /Lestop | 64.7\% $61.9 \%$ | 66.1\% 99.4\% | 1.45 <br> 2.65 | $x$ | x | 66.6\% $46.1 \%$ | * | * | $\checkmark$ | $\stackrel{\sim}{x}$ | 68,9\% $57.0 \%$ | x | did | v | $36.5 \%$ $81.6 \%$ | $\times$ | v | $\times$ | v | div | $\underset{\text { div }}{\substack{\text { x }}}$ | 50,0\% $57,3 \%$ | $\times$ | $\times$ | $\stackrel{\sim}{x}$ | 84,10\% 66,7\% | $x$ | x | $\times$ | $\checkmark$ |
|  |  |  | Nespresso Volg | 61.9\% | 49.4\% 5.3\% | 2.65 1.85 | $x$ $\times$ $\times$ | $\times$ $\times$ $\times$ | 46.1\% | ** | ** | $\times$ | $x$ | 57,0\% | $x$ | div div | $\checkmark$ | 8,0\% $40,4 \%$ | ${ }^{\sim}$ | $v$ | x | $\stackrel{\sim}{v}$ | V/v | viv <br> $\times$ <br> 18 | 57,3\% | $\checkmark$ | $\times$ $\times$ $\times$ | $x$ | -66,7\% | $\times$ <br> $\times$ | $\times$ <br> $\times$ | $x$ | v |
| 76.9\% | $\#$ | Exclusive Online Retailers | Brack | 822\% | 93.9\% | 1.58 | $\checkmark$ | $\times$ | 83.2\% | *** | * |  | $\checkmark$ | 69,8\% | $x$ | xiv |  | 85,0\% | $\checkmark$ | $\checkmark$ |  | $\checkmark$ | vix | $v / x$ | 58,\%\% | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  |  |
|  |  |  | microspot | 82.2\% | 93.7\% | 1.75 | $\checkmark$ | $\times$ | 90.1\% | + | * | $\checkmark$ | $\checkmark$ | 75,4\% | $\checkmark$ | viv | $\times$ | 78,7\% | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | v/x | x | 50,\% | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  |  |
|  |  |  | ${ }_{\text {calaxus }}$ | 80.3\% | ${ }^{89.1 \%}$ | 1.65 | $x$ | $\checkmark$ | 76.1\% | ** | **** | $\checkmark$ | $\checkmark$ | 70,3\% | * | viv | $\checkmark$ | 88,2\% | $\checkmark$ | $\checkmark$ | $v$ | $\checkmark$ | viv | vix | 67,0\% | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  |  |
|  |  |  | $\underset{\substack{\text { Zalando } \\ \text { Brenninger }}}{\text { a }}$ | 76.5\% | ${ }_{\text {8 }}^{\text {85.2\% }}$ | 0.85 1.25 | $\stackrel{x}{ }$ | + | 7.5\% $77.8 \%$ | * | **** | $v$ | + | 48,8\% | x | V/x | $\checkmark$ | ${ }^{88,3 \%}$ | $\checkmark$ | v | $v$ | v | v/v | VIV | 50,0\% $32,7 \%$ | $\checkmark$ | ${ }^{\sim}$ | v |  |  | : | : |  |
|  |  |  | Breuninger | 63.1\% |  |  |  |  |  |  |  | $v$ | $\times$ | 50,7\% | ${ }^{+}$ | x/v | $x$ | 46,7\% | $v$ | $\checkmark$ | $x$ | $\checkmark$ | $\times$ | VIV | 32,\% | $v$ |  |  |  |  |  |  |  |

## THE SUCCESS FACTORS OF THE OMNICHANNEL READINESS INDEX (ORI)




INFORMATION, TRANSPARENCY \& SECURITY


CONTACT OPTIONS
good practice examples CALIDA $\begin{array}{ll}\text { CALIDA } 78.1 \% \\ \text { COOPQHOME } 76.8 \% & \text { COOD } \\ \text { entome }\end{array}$ CASE STUDY




## LOYALTY \& SHARING



## CHANNEL

 INTECRATIONcooo practoe bxaniles Livique Mexus 5.548 micasa CASE STUDY





THE SWISS OMNICHANNEL SHOPPERS
USER RESEARCH

OMNICHANNEL POTENTIAL
oifference between consumers' wishes and retallers' offers


THE OMNICHANNEL OFFERS FROM SWISS RETAILERS


WEBSITE INFORMATION \& PURCHASE



PAYMENT \& RIGHT OF RETURN

1 Importance of being able to find
order information quickly
Shipping conditions $85 \%$
Payment options $83 \%$ SOCIAL \& SHARING
 Use of wish/watch list
nat weol $63 \%$







